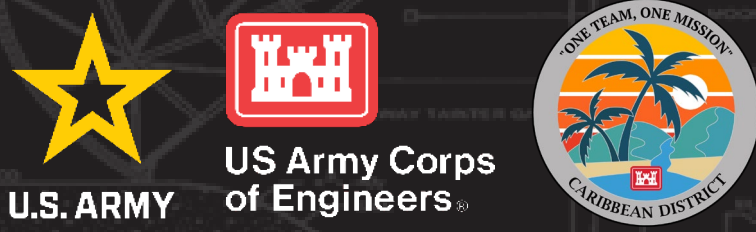


U.S. ARMY CORPS OF ENGINEERS CARIBBEAN DISTRICT (SAA)

USACE in Action: Rebuilding Safer and More Resilient Communities

Jacqueline Keiser, PG, PMP
DPM, Caribbean District

22 October 2025



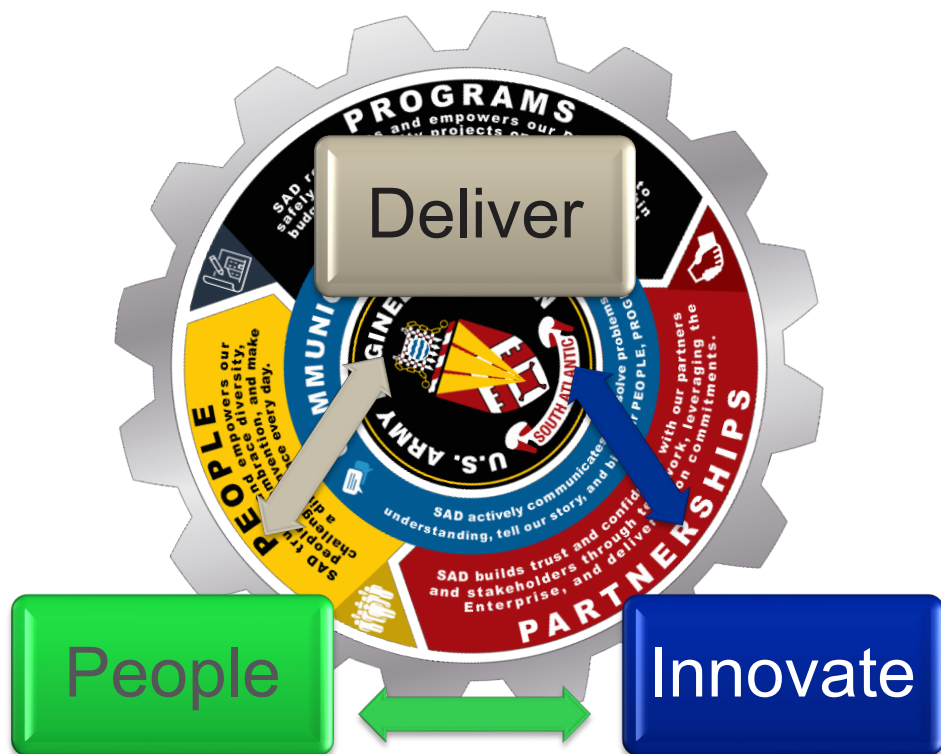
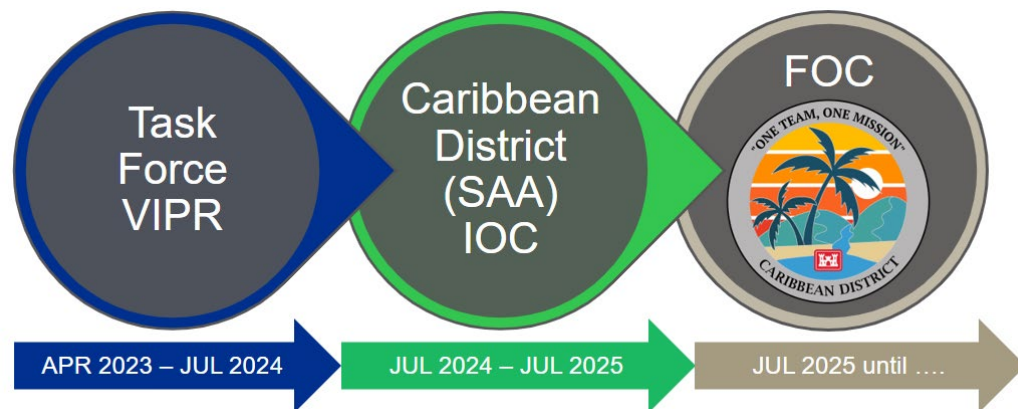
Rio de La Plata, Dorado Bridge and ACBM Toe Key Construction



Rio Puerto Nuevo, La Chuleta Construction



ACCELERATED BUSINESS DEVELOPMENT DESIGNED WITH INDUSTRY IN MIND



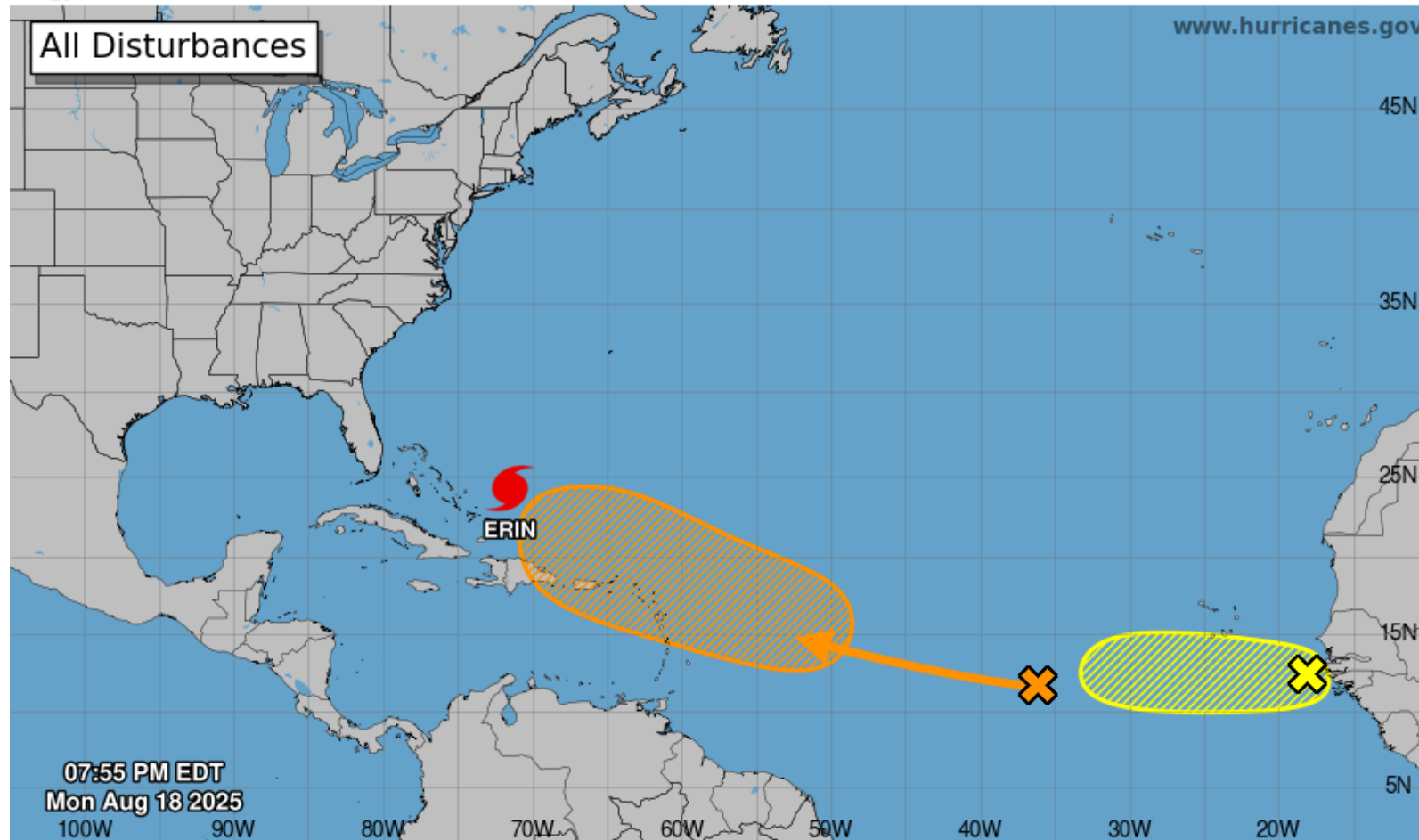


ENGINEERING THROUGH THE STORM



Seven-Day Graphical Tropical Weather Outlook

National Hurricane Center Miami, Florida

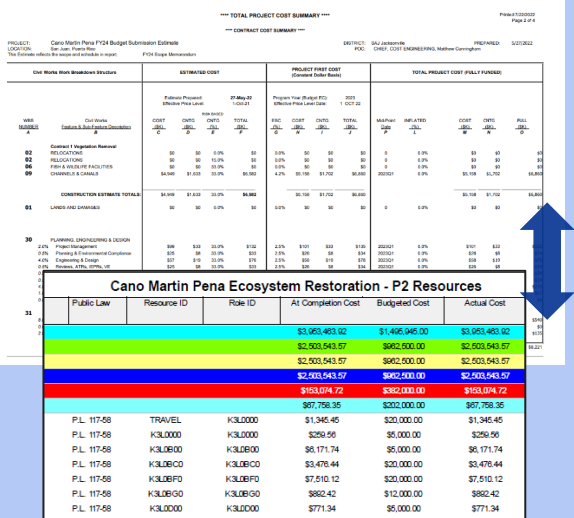
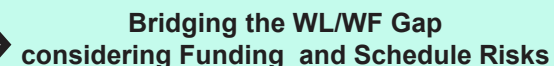
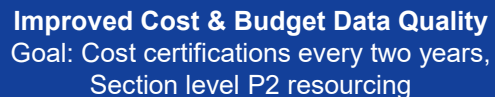
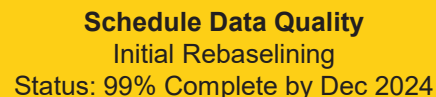


Current Disturbances and Seven-Day Cyclone Formation Chance: < 40% 40-60% > 60%

Tropical or Sub-Tropical Cyclone: Depression Storm Hurricane

Post-Tropical Cyclone or Remnants

- Newest & Smallest District
- \$10B Complex program
- Lives & Property at stake
- Constrained resources
- Complex politics
- Industry challenges
- Material costs
- Administration priority changes
- Hiring Freeze
- Mass retirement exodus
- Loss of Federal partners
- Morale struggles



Commander owns the contingency (realized risk) through SAA Change Control Board. Monthly/weekly reports and PRB ensure we stay on schedule/budget.



INNOVATION IN ACQUISITION



USACE PROCUREMENT METHODS

DELIVERY METHOD		PROCUREMENT METHODS	SEALED BIDDING	NEGOTIATED - LOW PRICE TECHNICALLY ACCEPTABLE	NEGOTIATED BEST VALUE TRADE OFF	TWO PHASE DESIGN BUILD SELECTION PROCEDURES
TRADITIONAL	DESIGN BID BUILD		Traditional 100% design, plans and specifications advertised. Public bid opening, award to lowest price, responsive and responsible bidder. Review FAR 14.5 for Two Step Sealed Bidding. Pros: Clearly defined in the FAR. Firm fixed price (FFP) contract reduces Government risk. Shortest, non-emergency contracting timeline. Government has 100% decision on design. Cons: No opportunity to negotiate. No opportunity to tradeoff and pay more for a contractor with more experience or a better past performance record.	Traditional 100% design, plans and specifications issued under a request for proposal which outlines minimum technical qualifications. Proposals evaluated on a pass/fail basis. Award is made to the lowest price within the acceptable offerings. Pros: Same as IFB. Allows minimum acceptable qualifications to be established. Short contracting timeline. Can negotiate if needed. Cons: No opportunity to tradeoff and pay more for a contractor with more experience or a better past performance record.	Traditional 100% design, plans and specifications issued under a request for proposal which outlines how selection will be made. Proposals evaluated for price and non-price factors. Award is made to the offeror who provides the best value to the Government when price and non-price factors are considered. Pros: Same as LPTA. Allows trade-off to pay more for a proposal that reduces performance risk. Cons: More lengthy and costly contracting – evaluation boards, source selection authority, etc.	
INNOVATIVE	INTEGRATED DESIGN & CONSTRUCTION		Not Recommended	Not Recommended	The construction manager is selected early, often during the design phase. The CM provides preconstruction services (e.g., cost estimating, constructability reviews). Later, the CM commits to delivering the project at a Guaranteed Maximum Price (GMP), once the design is far enough along. Referred to as CM-At-Risk in private industry. Pros: Design decisions remain with the Government; however, with input from the contractor. Award to make based primarily on qualifications, with conceptual pricing (target price, GMP). Cons: Not explicitly defined in the FAR. The construction FFP is not feasible until a sufficient level of design is reached. FAR requires fair/reasonable pricing at time of award.	
TRADITIONAL	TRADITIONAL TWO PHASE DESIGN BUILD			Not Recommended	Typically 35% design, along with performance specifications. Phase one evaluates some non-price factors and down selects typically 3-5 offerors to advance. Phase two proposals provide a technical approach and price. Award is made to the offeror who provides the best value. Pros: Allows trade-off to pay more for a proposal that reduces performance risk. Allows earlier construction award and offers some opportunity for contractors to bring innovation to the design. Cons: Two phases, evaluation boards, source selection authority, etc. Government role is reduced in final design decisions.	
INNOVATIVE	DESIGN BUILD TO BUDGET			Not Recommended	Performance requirements and a firm budget. The design-builder proposes solutions within budget. Most effective when the Government is open to alternative design solutions and the design is sufficiently advanced during the acquisition phase to make the best award decision. Pros: Allows maximum innovation from the constructor to maximize delivery within the budget. Aligns and Risk while reducing the likelihood of insufficient funding for award. Cons: Longer solicitation, two phases, proprietary negotiations, source selection authority, etc. Added significant proposal costs could limit competition. May mitigate with stipends for unsuccessful offerors.	
INNOVATIVE	PROGRESSIVE DESIGN BUILD			Not Recommended	Delivery method that combines aspects of traditional design-build with a more collaborative, phased approach to design and construction. Design and pricing are often developed progressively and collaboratively after selection. Pros: Allows maximum innovation from the constructor to maximize delivery within the budget. Aligns and Risk while reducing the likelihood of insufficient funding for award. Cons: Longer solicitation, two phases, proprietary negotiations, source selection authority, etc. Added significant proposal costs could limit competition. May mitigate with stipends for unsuccessful offerors.	





DISTRICT CAPABILITIES



Civil Works

- Flood Risk Management
- Navigation
- Coastal Storm Risk Management
- Ecosystem Restoration



Military Construction / International & Interagency Support

- DOD Support
- US Army Reserve
- PR National Guard
- USVI National Guard
- PREPA Support: Water Assets, Dams, Hydropower, irrigation
- FDA San Juan Campus
- SOUTHCOM



Regulatory

- Section 10 Rivers and Harbors Act
- Section 404 Clean Water Act

Emergency Management

- Stafford Act emergency assistance under FEMA: Temporary Power, Temporary Roofing (Blue Roof), Infrastructure Assessments, Debris Removal, Flood Risk Management
- Public Law 84-99



AREA OF RESPONSIBILITY

“One Door to the Corps”



Civil Works

- Puerto Rico & USVI

MIL/IIS

Caribbean Basin Nations COCOM

Bahamas	N
Bermuda	N
Puerto Rico	N
U.S. Virgin Islands	N

Aruba	S
Antigua and Barbuda	S
Barbados	S
Cuba	S
Curacao	S
Dominica	S
Dominican Republic	S
Grenada	S
Haiti	S
Jamaica	S
Saint Kitts and Nevis	S
Saint Vincent & the Grenadines	S
Saint Lucia	S
Trinidad and Tobago	S

Others in the AOR:

- CESAC – 81st RD, DVA Minors
- CELRL – USAR
- CESAS – DODEA, DVA Majors
- CESAJ – FUDS
- Other Districts Enterprise Assigned





CARIBBEAN DISTRICT PROJECTS





ACTIVE CONSTRUCTION IN PUERTO RICO



Civil Works (CW) Active Construction Projects

Caribbean District Construction is currently administering **\$193.4M** in CW Construction contracts.



Active Construction Project	Current Contract Amount	Contractor
Rio de la Plata, Dorado Bridge CWSP	\$17M	Construcciones Jose Carro, S.E.
Rio de la Plata, ACBM & Toe Key	\$11M	Construcciones Jose Carro, S.E.
Rio Puerto Nuevo, Roosevelt Bridge	\$150.7M	Ferrovial Construccion PR, LLC
Caño Martin Peña Ecosystem Restoration, Western Bridges Scour Protection	\$14.7M	Novel Construction PR, LLC



Rio Puerto Nuevo, Roosevelt Bridge



ACTIVE CONSTRUCTION IN PUERTO RICO



Military / Interagency & International Services (MIL/IIS) Active Construction Projects

Caribbean District Construction is currently administering over **\$421.5M** in MIL/IIS Construction contracts.



Active Construction	Current Contract Amount	Contractor
Puerto Rico Army National Guard Camp Santiago Joint Training Center / Salinas, PR	\$291M	4 Contractor JV
Army Family Housing / Fort Buchanan, PR	\$31M	Design Build, LLC
Army Reserve Center – Operations Building / Ft Buchanan, PR	\$29.6M	Conti Federal Services, LLC
LTC Herman G. Pesquera ARC Micrigrid / Juana Diaz, PR	\$16.9M	Parsons Government Services, Inc.
Ramey ARC Microgrid / Aguadilla, PR	\$16.7M	RQ-Lord JV
National Park Service, San Fernando Bastion	\$13.1M	NOVEL Construction, LLC
Army Reserve Energy Resilience and Conservation Investment Program (ERCIP) / Puerto Nuevo, PR	\$9.6M	Teksol Integration Group, Inc.
Multiple DODEA and MIL-O&M Projects / Various, PR	\$13.6M	Teksol Integration Group, Inc.



Camp Santiago Joint Training Center



FY26+ CONTRACT OPPORTUNITIES



**Awarding between
\$500M to \$1.0B in
MAJOR
Construction
Contacts
by end of CY25**

**Soliciting between
\$880M to \$1.6B in
MAJOR
Construction and
Service Contacts
by early FY27**

CONSTRUCTION CONTRACTS					
PROJECT MISSION	PROJECT NAME	MAGNITUDE OF CONSTRUCTION	ACQUISITION STRATEGY	SOLICITATION TYPE	QUARTER ADVERTISED
Civil Works	Rio de la Plata (Contract 1)	\$250M - \$500M	Unrestricted	RFP – BVTO	Q2 FY26
Civil Works	Rio de la Plata (Super Aqueduct)	\$25M - \$100M	TBD	RFP – BVTO	Q2 FY26
Civil Works	Rio Puerto Nuevo (Contract 1)	\$100M - \$250M	TBD	TBD	Q1 FY27
Civil Works	Rio Puerto Nuevo (Contract 5B)	\$250M - \$500M	TBD	TBD	Q4 FY26
Civil Works	Rio Puerto Nuevo (Bechara MMA)	\$5M - \$10M	TBD	IFB	Q4 FY26

A&E / SERVICE / CMS CONTRACTS					
PROJECT MISSION	PROJECT NAME	ESTIMATED VALUE	ACQUISITION STRATEGY	SOLICITATION TYPE	QUARTER ADVERTISED
Civil Works - MILCON	Military and Civil Works Design IDIQ	\$249M	Unrestricted / Small Business	RFP	Q4 FY25



SAME SAN JUAN INDUSTRY DAY



Presented By:



Attending:



Industry Day *SAVE THE DATE*

March 2-6, 2026
San Juan, Puerto Rico

- Industry Day
- Golf Event
- Networking Event
- Gala
- Local Military History Tour

Stay tuned for more information...



ONE TEAM, ONE MISSION



THANK YOU

POC for Capability briefings: Mr. Mariano Torres at mariano.torresfeliciano@usace.army.mil



Caño Martin Peña CNT-2



Rio Puerto Nuevo CNT-2
Roosevelt Bridge Replacement



Army Family Housing



SAA Small Business

Website: <https://www.saa.usace.army.mil>

LinkedIn: <https://www.linkedin.com/company/u-s-army-corps-of-engineers-caribbean-district>

Facebook: <https://www.facebook.com/CaribbeanDistrictUSACE>